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PSR Law Firm, LLC
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PROFESSIONAL PROFILE

FOUNDER AND MANAGING PARTNER

PSR Law Firm, LLC, Denver, Colorado

05/04 - present

Manage a general-practice law firm, with emphasis on individualized service. Specialize in technology, land use, and physician representation. For more information, please see the firm's website at www.ryanlegal.net.

ASSISTANT PROFESSOR, ADJUNCT

University of Colorado at Boulder, Boulder, Colorado

07/04 - present

Develop and teach graduate-level courses in the Interdisciplinary Telecommunications Program (ITP) and at the School of Law. Courses taught: "Standardization and Standards Wars" (ITP and Law); Capstone I (ITP, Fall 2004); Capstone II (ITP, Spring 2005); Telecommunications Seminar (ITP, 2004-2005); and International Business Transactions (Law, Spring 2005).

LECTURER AND PHD CANDIDATE

Interdisciplinary Centre for Law & Information Technology, Katholieke Universiteit Leuven, Leuven, Belgium

03/02 - 07/04

Assisted the Director (Prof. Jos Dumortier) in the application of first-hand, real-world business, information technology, and legal management experience in the development of curricula and the instruction of courses for LL.M. (graduate law) students in law and technology, international business, telecommunications law, international organizations, and wireless communications. Performed independent research and published several law-review articles, as well as completed a dissertation on wireless spectrum management (dissertation defended in July 2004).

DIRECTOR

Broadnet Europe SPRL (former subsidiary of Comcast Corporation), Brussels, Belgium

06/01 - 10/02

Served as the Director of Engineering Implementation and Regulatory Compliance. Traveled between various European locations each week to oversee engineering management and network regulatory compliance for wireless local loop (WLL) systems in Spain, Germany, the Czech Republic, Switzerland, and France. Administered swiftly changing responsibilities when Comcast finalized its purchase of AT&T Broadband in the United States and when it decided to divest from its European operational responsibility. Chosen by Comcast to lead critical divestiture activities in Germany and Spain due to recognized ability to shift rapidly and systematically from management startup deployment mode to shutdown mode.

FOUNDER AND MANAGING DIRECTOR

TTC Global, GmbH (European subsidiary of Tetra Tech Communications), Frankfurt, Germany

05/00 - 06/01

Selected by Tetra Tech to open and manage a European subsidiary as a planned spin-off from the company's other businesses. Coordinated all legal and business matters, hired 30 consultants for projects in several countries (France, Spain, Germany, Switzerland, and the Czech Republic), and assigned consultants to provide project support to various projects. Served as the Launch Director for a 145-site deployment of wireless local loop (WLL) (on behalf of Comcast/Broadnet) in Germany. Led the shutdown activities for TTC Global when Tetra Tech decided to cancel the spin-off European operations and divest in the wake of the high-tech market crisis. Retained as the company's statutory liquidator through the company's deletion from the German commercial register in 11/03.

DIRECTOR

Tetra Tech Communications, Dallas, Texas; Montreal, Canada; Philadelphia, Pennsylvania; 06/94 - 05/00
Rio de Janeiro, Brazil; Sao Paolo, Brazil; Tampa, Florida; Vancouver, Canada

Provided executive-level telecommunications project management and consulting. Supervised the deployment by international engineering teams of wireless networks for startup companies from the startup through the system-launch phase. Led the deployment of more than 500 wireless sites around the world for periods ranging from 3 months to 2 years. Assigned high-profile international responsibilities as a result of business administration capabilities, technology management skills, and international communications and language abilities. Overcame legal, regulatory, and cultural challenges and managed quick-turnaround schedules. Rewarded for successful efforts by being retained as an employee while attending law school. Coordinated business-development projects and performed strategic planning and review of candidates for corporate acquisition. Conducted acquisition analysis and preliminary due diligence in a business development capacity.

A sampling of projects supported:

- Led startup and staffing operations for offices in Dallas and Tampa.
ROLE: Project Manager. *CUSTOMER:* NEXTEL COMMUNICATIONS. *LENGTH:* 3 months.
- Headed a team of 20 people in the deployment of 150 cell sites in Pennsylvania and New Jersey.
ROLE: Regional Project Director for System Build. *CUSTOMER:* COMCAST CELLULAR. *LENGTH:* 22 months.
- Directed an Enhanced Specialized Mobile Radio (ESMR) wireless deployment project in Sao Paolo.
ROLE: Deployment Consultant. *CUSTOMER:* MCOMCAST (Brazil). *LENGTH:* 3 months.
- Supervised a 40-person team in the deployment of 120 wireless sites in Western Canada and managed a 20-person team in the deployment of 50 wireless cell sites in Eastern Canada.
ROLE: Regional Director. *CUSTOMER:* ROGERS AT&T (Canada). *LENGTH:* 12 months.
- Co-managed the creation/deployment of a system that tracked project performance according to client goals.
ROLE: Director of System Launch. *CUSTOMER:* ERICSSON/ALGAR (Brazil). *LENGTH:* 3 months.
- Co-managed the beta test and system launch of a high-speed wireless Internet system for a dot.com startup.
ROLE: Director of Beta Test System Launch. *CUSTOMER:* METRICOM/RICOCHET (USA). *LENGTH:* 3 months.

EDUCATION

- Ph.D.**, Interdisciplinary Law, Economics and Engineering, *Katholieke Universiteit Leuven*, Belgium 2004
Dissertation title: "The Effect of Emerging Wireless Technologies on the Law and Regulation of Spectrum Allocations in the United States and the European Union."
- Executive Master of European and Int'l Business Law (MBL-HSG)**, *Universität St. Gallen*, Switzerland 2003
Executive program, with studies in Luxembourg, Geneva, Bruges, and Berlin, as well as at the University of Texas at Austin and Harvard Law School; graduation *with distinction*; highest grade on Master's thesis in graduating class; Associate Editor, *European Law Reporter*.
- Doctor of Jurisprudence (JD)**, *University of Texas at Austin*, Austin, Texas 2000
Graduation *with Honors*; Dean's Achievement Award (highest grade in class) for Ethics; Robert S. Strauss Presidential Scholarship in Law (1999-2000); yearlong exchange program in Germany (1998-1999).
- Master of Business Administration (MBA)**, *Monterey Institute of International Studies*, Monterey, California 1993
Joint program with the Ecole Supérieure de Commerce de Reims, Reims, France; Presidential Achievement Award for Outstanding University Contribution.
- Bachelor of Arts (BA)**, International Relations, *Monterey Institute of International Studies*, Monterey, California 1992
Magna cum laude; internships at Kodak and Deloitte & Touche (France) and Migros Genossenschaft (Switzerland).

PUBLICATIONS

Authored several law review articles, which are freely available through SSRN: <http://www.ssrn.com/author=355448>.

MISCELLANEA

- Licensed Attorney by the Supreme Court of Colorado (Reg. 33406).
- Fluent in French, German, and Spanish; proficient in Dutch and Portuguese.